

# Study Session

## Measure K Finance Strategy

February 15, 2022

Monrovia City Council



# Study Session Agenda

- Quick Recap of 2/1/22 Meeting
  - Results of Measure K Roadshow
  - Council Feedback
- Discuss Measure K Finance Strategy
  - Provide input and guidance

# Measure K Roadshow Results

- 239 responses from Monrovia community members
- Nearly 500 different recommendations to spend \$15m!

# Common Themes and Topics

- Housing and Homelessness
- Community Land Trust
- Trees
- Parks and Open Spaces
- Financial Stability
- New Programs and Services
- Historical Museum Repairs
- ADA Improvements
- Mental Health Resources
- Partnership Efforts
- Street Maintenance
- New Sidewalks
- Sidewalk Repairs
- Community Center Upgrade
- Old Town Upgrades
- Parking Improvements
- Conservation Programs

# Staff Review of Outreach

- Many suggestions are included multiple times.
- Staff is organizing suggestions into 5 different categories
  - Tier 1 – Current and Happening (43 Recommendations)
  - Tier 2 – Established Need or Project (160 Recommendations)
  - Tier 3 – Future, Not Ready or Additional Planning Required (269 Recommendations)
  - Tier 4 – Infeasible or Unlikely to Happen (2 Recommendations)
  - Other – Miscellaneous feedback

# Tier 1 Projects – 43 Recommendations

## Examples

- Huntington Drive Monument Signage
- Funds go to police officers and firefighters where needed
- Bike racks on Myrtle Avenue
- Shade coverings at Library Park (may have a funding gap)
- More pressure washing in Old Town

# Tier 2 Projects – 160 Recommendations

## Examples

- Pedestrian Safety Improvements
  - Signaled crossings around schools
  - New turn signals (various locations)
  - New designated crosswalks
- Implement Bike Master Plan
- Community Center Renovation
- Upgrades at Recreation Park

# Tier 3 Projects – 269 Recommendations

## Examples

- Prepare for rising temperatures and climate change
- Place utilities underground
- Add new sidewalks in certain areas
- Community Land Trust (unaware of RHT)
- Business loans to those affected by the pandemic
- Splash Pad
- Affordable Housing Projects
- Safe Overnight Parking Lots (for those living in vehicles)
- Repave & refurbish alleyways



# Tier 4 Projects – 2 Recommendations

## Examples

- Convert Monrovia Market and Overton Moore buildings to affordable housing
- Place 4 pickleball/tennis courts on top of reservoir on Mountain Avenue

# Other

- Money should be spent for benefit of all Monroviaans without regard to income level
- Draft a methodology to ensure money is spent in equitable way
- “Why tax people, then dream up ways of spending the money?”

# Citizen input for consideration

- Seek projects that have “payback” to reduce ongoing costs
- Invest in broadband infrastructure
- Community grants awarded by Committee
- Apportion funds using an allocation methodology
  - Target projects that benefit lower-income, at-risk individuals
- Maintain a Measure K reserve
- Use Measure K for matching grant funds

# Council Discussion Items - 2/1/22 Meeting

## Mayor Adams

- Do not commit to ongoing costs
- Complete one-time projects

## Council Member Shevlin

- We should leverage Measure K to seek other funding sources
- Increase reserves for ongoing capital and maintenance costs

## Council Member Spicer

- Prioritize the 5-year CIP...must be fully funded

# Council Discussion Items - 2/1/22 Meeting (Cont.)

## Mayor Pro Tem Crudginton

- Must not use funds to start ongoing programs
- Prioritize City's basic functions/needs

## Council Member Blackburn

- Use a combined approach to fund priorities (Measure K and other revenues)

***Are there other/missing strategies or principles?***

# Next Steps

## Tonight –

- 2/15 Council Study Session

Staff will prepare a document *Measure K Finance Strategy* to be part of the Spending Plan

## Citizens Advisory Committee – March 2022

- Review and Comment on Draft Spending Plan
- Staff will review projects, cost estimates, and prepare a Final Spending Plan Draft to be reviewed by Council as part of the Budget Adoption in Summer 2022

## Principles of Financial Management

### PRINCIPLE I      CITY BUDGETS MUST BALANCE

The City Council will continue to adopt balanced budgets on an annual basis. Annual audited financial reports confirm the adoption of a balanced budget, and note any discrepancies. These financial reports are used by the financing community to gauge the City's credit worthiness, among other issues.

### PRINCIPLE II      THE CITY SHALL MAINTAIN PRUDENT RESERVES

Adequate reserves of funds shall be established to meet future capital needs, to offset economic hard times, to stabilize fluctuations in cash flow requirements, and to provide for emergency situations, consistent with the City's Reserve Policy.

### PRINCIPLE III      THE CITY SHALL ENDEAVOR TO MAINTAIN COMPETITIVE COMPENSATION

The City wishes to continue positive labor relations, be competitive in the market place, and desires to attract and retain top talent. Competitive salary and benefits will be provided to all employees within the City's means, with the expectation that services being provided by staff will continue to be exemplary.

### PRINCIPLE IV      THE CITY SHALL MAINTAIN ITS INFRASTRUCTURE

Ongoing, preventative maintenance is an essential component of the City's operations. Adequate funding shall be allocated in current years to minimize expenditures in future years. Infrastructure maintenance includes, but is not limited to, streets, sewers, storm drains, water systems, sidewalks, lights, and parks.

### PRINCIPLE V      THE CITY SHALL AMORTIZE CAPITAL COSTS

To the extent possible, the cost of replacing or expanding existing facilities and equipment will be fully amortized as a continuing cost of doing business. With respect to equipment, rates shall be established to recover the replacement cost of each item at the end of its useful life. Facilities will be amortized to cover ongoing maintenance and cyclical repairs, and for the replacement or expansion of major structures.

Thank you!

